

## **High Level Seminar**

# Natural Resources, Finance, and Development: Confronting Old and New Challenges

Antoine Heuty
Deputy Director, RWI
aheuty@revenuewatch.org



## THE POLITICAL ECONOMY OF REFORM IN RESOURCE RICH COUNTRIES – PROFESSOR RAGNAR TORVIK

- A practioner's perspective
- Revenue Watch is an independent organization which promotes the transparent, accountable and effective management of oil, gas and mining resource
- Support governments, parliamentarians, civil society and the media in about 40 countries globally and 20 resource rich countries from Africa and the Middle East and North Africa
- Natural resource governance reform critical:
  - New producers (Ghana, Uganda, Liberia...)
  - Higher commodities prices => increased resource rents => pressure for reform



#### **INCENTIVES VS. INSTITUTIONS: A COMPLEX RELATIONSHIP**

- Causality between incentives and institutions runs both ways... How to disentangle these effects?
- Transparency and accountability are critical to reform
  - Extractive Industries Transparency Initiative (EITI): 28 candidates, 5 'compliant' countries; reports in 23 countries
  - Revenue Watch Index: 1<sup>st</sup> attempt to measure and compare the information governments from 41 countries disclose about the oil, gas and mining industries
  - The majority of countries examined by this report (29 out of 41) provide limited public information on their natural resource sector
- Transparency necessary for accountability ... as well as to align incentives of different stakeholders



#### **RENT SEEKING AND RENT CAPTURE**

- Model: rent seekers vs. entrepreneurs...implicit theory of public sector?
- Governments manage natural resource assets on behalf of their citizens in the vast majority of countries and NOCs control 80% of oil reserves
- Resource rich governments & rent capture
  - Micro-level: principal-agent problem and rent seeking undermining state institutions (corruption)
  - Macro-level: different patterns of rent capture systems: Angola vs. Nigeria and role of NOCs
  - Asymmetry of information and power leads to unbalanced deals (i.e. lower share of rent): tax holidays, transfer pricing, stability clause beyond cost recovery....



#### ENTREPRENEURS IN IMPERFECT & INTERNATIONAL MARKETS

- Resource rich economies: market distortions and imperfections
  - In oligopoly/monopoly (public or private) => more entrepreneurs => lower market share and income?
- Domestic entrepreneurs vs. international markets
  - Expected vs. actual rent: cost recovery; large share of the rent 'exported' abroad...
  - Unrealistic expectations undermines resource management capacity and strengthens rent-seeking behaviors
- Beyond incentives, supply of entrepreneurs depends on critical conditions partially met in resource rich developing countries:
  - Provision of infrastructure
  - Regulatory framework and business climate
  - Education and human capital



#### SAVING VS. SPENDING: NATURAL RESOURCE FUNDS (NRF)

- NRFs: vehicle for institutional solutions that alter entrepreneurs, rent-seekers and governments' incentives ?
  - Absence of clear impact on fiscal outcomes (Ossowski et al., 2008)
  - Reverse causality: countries with prudent fiscal policies tend to create NRFs (Crain and Devlin, 2002)?
  - In practice: NRFs raided by governments and rent seekers (Nigeria, Venezuela) and moral hazard problem with entrepreneurs (Kazakhstan)
- The Norwegian model misunderstood:
  - Oil discovery 1969
  - Savings Fund only created in 1990 and received its first inflows in 1996.
  - Norway's GPD: 35% lower than Sweden and Denmark in 1970...today it is 40% higher
- Sustainability and relevance of NRFs based on high savings level (PIH)?
  - Need macroeconomic stability and volatility management but...
  - ... Not at the expense of economic diversification and development
  - Ghana's mixed model; reform in Timor Leste...



#### A VALUE CHAIN APPROACH TO REFORM IN REOURCE RICH COUNTRIES

- The Natural Resource Charter (NRC) is a recently launched initiative that provides guidance to resource rich countries, companies and the international community on best practice in resource management.
- The Charter encompasses the whole decision chain that policy makers face from decisions around whether or not to extract through to spending and savings choices via the setting of environmental and social standards.

#### NRC:

- No political heritage or sponsorship: an independent group of the world's foremost experts in economically sustainable resource extraction (Collier, Spence, Venables...)
- Global consultation with governments, civil society, companies and the international community
- Content updated annually by a Technical Group

### NRC's Oversight Board:

- Ernesto Zedillo, former President of Mexico (Chair)
- Luisa Diogo, former Prime Minister of Mozambiqué
- Mo Ibrahim, Chairman of the Mo Ibrahim Foundation
- Abdlatif Al-Hamad, Chairman of the Arab Fund for Social and Economic Development
- Shengman Zhang, Chair of Citigroup Asia-Pacific