



Tenth Annual  
**OECD/World Bank/IMF**  
**Bond Market Forum**

*Secondary Market Liquidity in Domestic Debt Markets*

April 29–30, 2008  
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10<sup>th</sup> Annual OECD-World Bank Group- IMF Global Bond  
Market Forum: Secondary Market Liquidity in Domestic Debt  
Markets

**Liquidity Experience in Emerging Markets: Panelist Comments**

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April 29, 2008

**Gregory Makoff, Head of EM Liability Management**  
**Managing Director, Citi**

## Panelist Discussion Points

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### Active Liability Management:

- **Should be considered as a useful instrument to support secondary market liquidity; and**
- **Is extremely valuable in providing high quality information to the sovereign debt office on the depth and breadth of the market for various securities – this data helps inform the full range of actions taken to support secondary market liquidity.**

## Panelist Discussion Points

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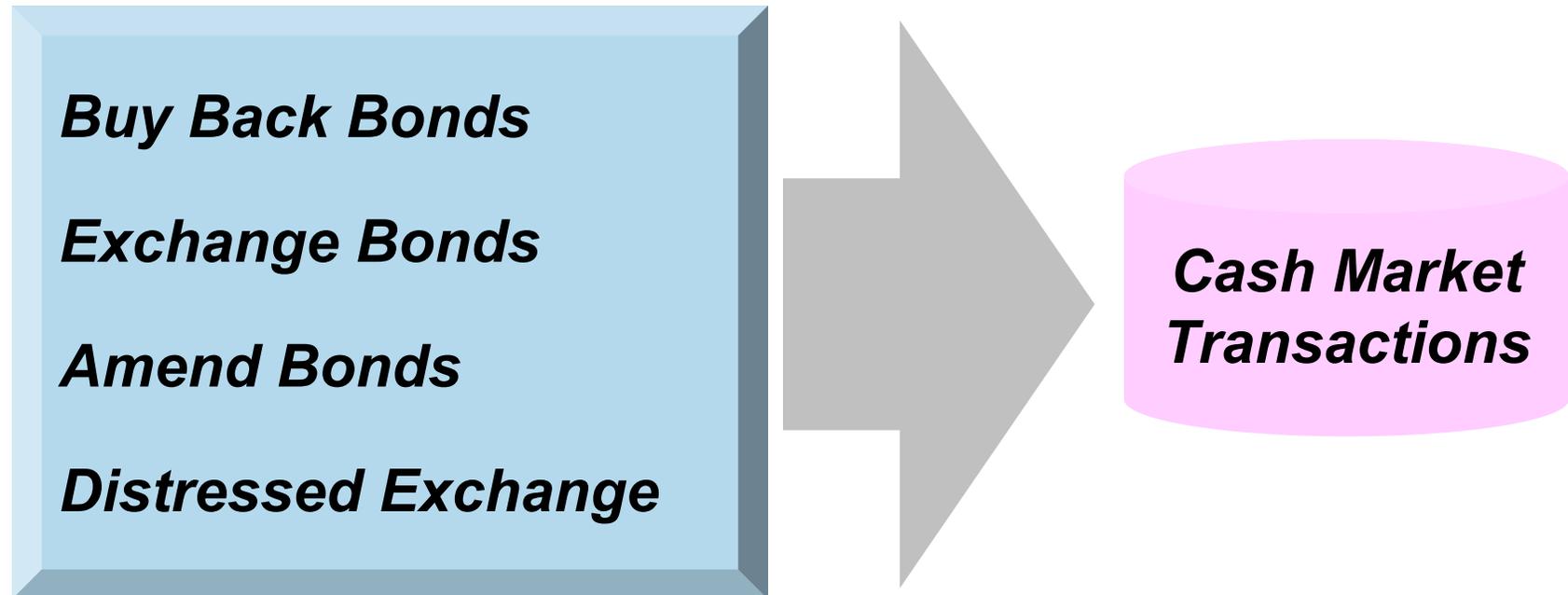
### Context

- **Rapidly rising liquidity in local markets.** Local Market share of reported dealer volumes has risen from 44% Q4 2005 to 68% Q4 2007 in \$1.4 Trillion reported volume.
- **Hyper liquidity seen in key benchmark bonds in markets such as Brazil, Mexico, and South Africa** with global dealer volumes reported at over \$100 BLN/quarter each
- **Liquidity varies** strongly between markets, but also within markets as trading often focused in benchmark bonds. Securities (such as inflation-linked) can have strong following, but low turnover given buy-and-hold investor base.

## What is Liability Management?

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“**Liability Management**” is when an **Issuer** completes one of the following **transactions**:



# Liability Management: Active Liquidity Enhancement

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## Transitional:

- Useful in creating benchmarks or building existing benchmarks through exchange offers.

*Ireland and other leading European borrowers exchanged post-EMU legacy bonds into new Euro benchmarks*

## Regular:

- Useful in enhancing secondary liquidity as dealers can more actively take positions (purchase off the run bonds) if they can liquidate in regular auctions
- Enhances price discovery in off the run securities through frequent price setting via repurchases or exchange offers

*Example: Brazil has regular buyback or switch auctions*

## Crisis:

- Useful during period of stress to reallocate liquidity between instruments and sources of funding.

*In June 2001 Turkey exchanged over \$8 BLN of short-dated nominal domestic debt to USD-indexed and TRL floating-rate debt to remove net currency exposures in the banking system and lower liquidity overhang.*

# Domestic Market Liability Management Informal Survey

Developed:

<u>Country</u>	<u>Don't Use</u>	<u>Regular</u>
USA		X
UK		X
Germany		X
France		X
Italy		X
Sweden		X
Ireland		X

Developing:

<u>Country</u>	<u>Don't Use</u>	<u>Occasional</u>	<u>Regular</u>
Brazil			X
Mexico		X	
Indonesia			X
Turkey		X	
Philippines		X	
South Africa		X	
Colombia		X	
Thailand	X		

## Liability Management and Ratings:

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### John Chambers from S&P:

“Efficient debt management helps insulate sovereigns by lengthening maturities, smoothing out amortizations profile, and reducing exposures to foreign-exchange and interest-rate movements. Improvements in the composition of debt contributed to the upgrades of Brazil, Chile, Colombia, Mexico, Morocco, and Peru in the last three years.”

“....when I look at the 21 Governments that have positive outlooks on their ratings out of the 116 we rate, I can say that all of them either have top-notch debt management practices for countries at their stage of development or have improved their practices in the last few years.”

**5 November 2007**

## Recommendations:

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- Use liability management on an occasional or regular basis to improve the liquidity in your domestic market.
- Use liability management as part of an adaptive borrowing program: with feedback from the market adjust strategy, instruments, and processes to lower costs and volatility.

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