OPPORTUNITIES AND CHALLENGES FOR AI ADOPTION

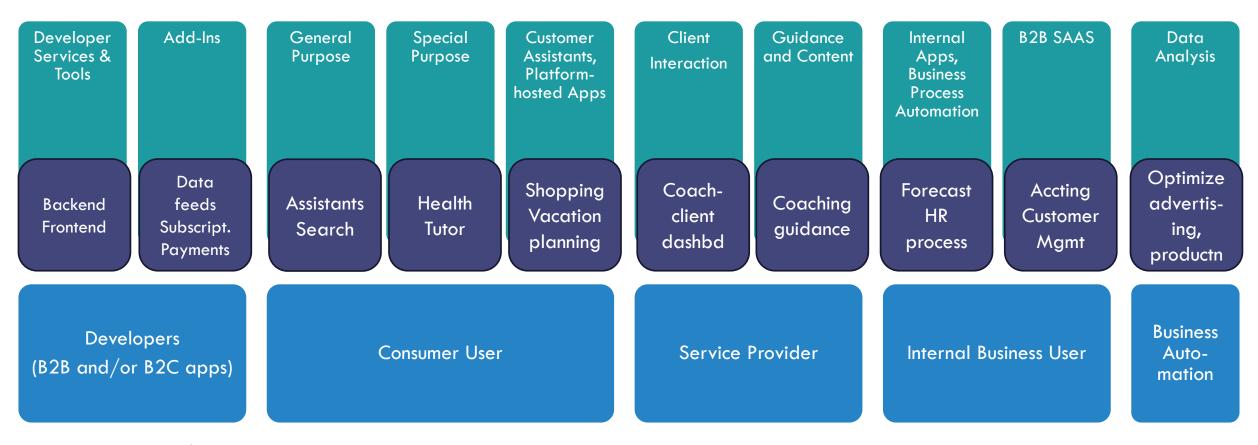
Professor Susan Athey Stanford University

MANY TYPES OF ALAPPLICATIONS

Each type has distinct data & development requirements, general vs. specific data, user interface/guardrails

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Example application categories



Target user of Al

User/business adoption requires complementary investments, human capital, tech

MODERN AI LEADS TO RESTRUCTURING

2010s AI/ML:

- Shift towards more generalpurpose inputs
- Significant silos
- Barriers to entry/adoption

Storage & Computing

Data Markets

Software & Developer Tools

FM Software & Developer Tools

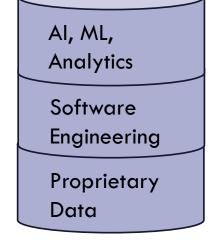
Foundation

Model

Foundation model paradigm:

- General-purpose data and learning in foundation models
- Apps do not recreate basic understanding

•₃ Low/no code



Engineering, Al, ML

Data, Storage, Compute

SOME (OF MANY) POTENTIAL SCENARIOS FOR AI MARKET

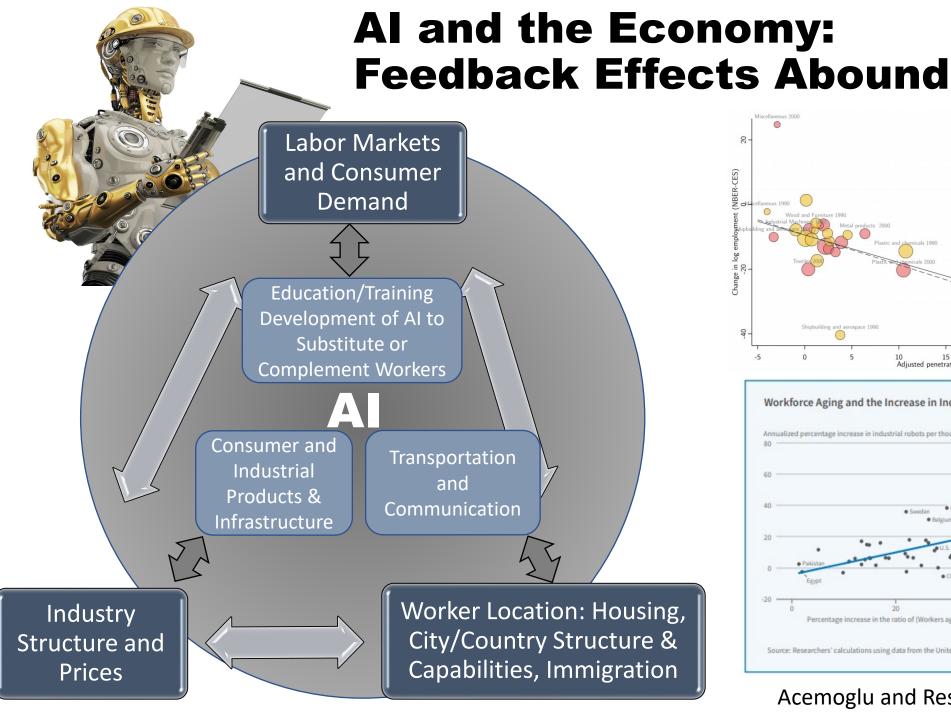
Impact and Importance of Open Models

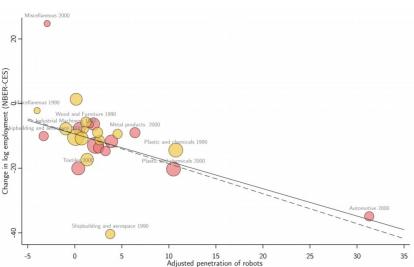
Open/Interoperable Scenario

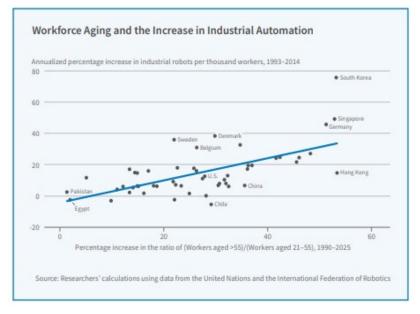
- Closed models better than open models, charges
- Open models available, "good enough" when combined with fine-tuning + add-ons
- Cloud providers host many models + developer tools, support interoperability
- Low-code developer tools, plug-ins, analysis
- Content creators (?) may be data market
- Widespread adoption, competitive prices for applications

Closed/Concentrated Scenario

- Closed models much better than open, high prices
- General purpose/one-stop-shop dominates, perhaps with apps on top or app store
 - Barriers to entry based on usage data flywheel
- Possible exclusives of foundation model w/ other layers
- Barriers to entry in applications
- Content creators squeezed by dominant Al platforms
- Slower adoption, focus on high profit areas







Acemoglu and Restrepo (2018, 2020)

SORTING THROUGH POTENTIAL SCENARIOS FOR MARKETS

Cost of living vs. reduced wages

Ex: "Good scenario"

- Prices fall, demand for services rises, and workers transition to Al-assisted service jobs
- 2. Competitive market in Al apps that **improve quality** of life, productivity, and lower barriers to entry
- 3. Not too many harmful apps/uses

Ex: "Bad scenario"

- Prices fall slowly, labor market effects concentrated geographically leading to downward spiral
- 2. Al developer services expensive, app markets concentrated and serve only the wealthy or large businesses, high Al prices
- 3. Harmful applications prevalent, interfere with well-being, governance and societal response

- Outcomes depend on navigating transitions
 - Institutions, worker support, redistribution within and across countries
- Al policy and investment affect these trajectories
 - Competition policy and industry structure so benefits are shared with consumers, business customers
 - Invest in worker-augmenting technology
 - Anticipate and mitigate local downward spirals
 - Anticipate adoption frictions, mitigate them in areas that could decrease cost of living or augment workers
 - Mitigation of harmful uses

DATA AND MEASUREMENT CHALLENGES

Frameworks and Data

Frameworks for:

- 1. Al industry structure, competition by layer
- Externalities/downstream impacts of categories of applications (good and bad)
- 3. Adoption frictions
- 4. Investment in beneficial apps
- 5. National resilience & capabilities
- 6. Reconfiguring of role of government & new production technology

Measurement and Research

- Measurement and data collection
- Analysis of impacts, guided by theory & frameworks
- Build tools to help researchers