



Forecasting the Digital Economy: Saudi Arabia's Roadmap for Al-Driven Growth

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MEASURING THE IMPLICATIONS OF

AI ON THE ECONOMY

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Al adoption in Saudi Arabia

Saudi Arabia's National Al Strategy: Milestones & Global Standing

- Al Strategy Launch: National Al Strategy was initiated to position Saudi Arabia as a global Al leader, with a special focus on Arabic language technology.
- Global Ranking Achievements (2024):

in Government
Strategy for Al

10st in AI capacity globally

14 in the Tortoise St Global Al Index

Institutional Initiatives:





G20 Leadership: Led AI agenda in the 2020 G20 summit, proposed a UN AI Advisory Body.



Host of the **Global Al Summit in Riyadh** with ITU,
World Bank, and UNESCO
partnerships.



Launched AI Readiness
Framework and
International Center for AI
Research and Ethics in
collaboration with UNESCO.

Al Ecosystem, Technological Advancements & Education

Generative AI & Public-Private Collaborations:

- SDAIA Guide on LLMs for public awareness.
- Partnerships with NVIDIA and Deloitte for regional Al excellence.
- ALLaM (Arabic LLM) hosted on platforms like Azure and IBM Watson.

Technological Achievements:



Estishraf Platform saved over SAR 50 billion (USD 13.3 billion).



Tawakkalna App: 17.9 million users and 240+ services.



Nafath Platform: 1.8 million daily digital verifications.

Entrepreneurship & Sector Integration:

- GAIA Accelerator (2023): **USD 160 million** to support 120 AI startups.
- Generative AI in sports: Used by NEOM McLaren Formula E and STC for real-time content.

Education & Research:

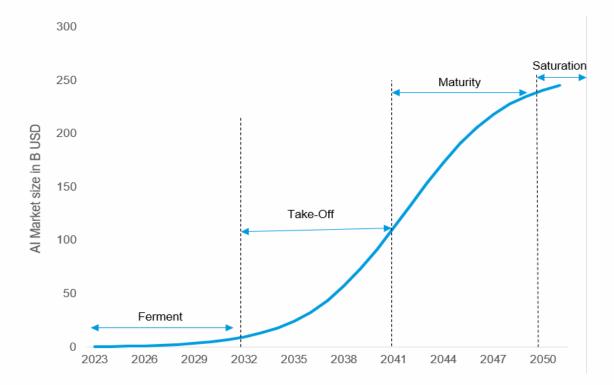
- KAUST Gen Al Center of Excellence: Hosts top researchers in Al.
- Shaheen III Supercomputer supports LLM development.
- Al courses integrated into school curricula for future readiness.





The measurement model

AI Market Size in KSA



The Technology Adoption Life Cycle (TALC)

 The Technology Adoption Life Cycle (TALC) stands as a model frequently employed to outline the adoption trends of pioneering technologies reflecting an S-shaped curve in its evolution (Stanford, 2023).

S-Curve Market Size Growth Equation:

$$M(t) = \frac{TAM}{1 + be^{-kt}}$$

where,

- **TAM**: Total Addressable Market,
- K: Growth Constant,
- B: Integration Constant,
- t: time (in years).

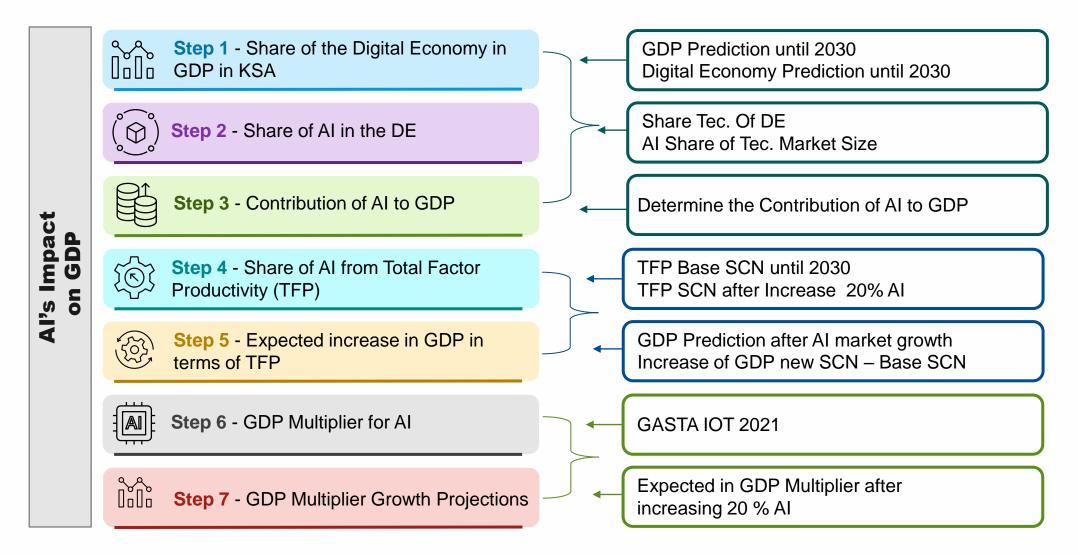
Data:

- The AI market size in Saudi Arabia was approximated to be around USD ~513 million in 2023 and is anticipated to escalate to approximately USD ~5.1 billion by 2030. (IDC)
- TAM, top down approach based on experts view and estimated as USD 257 billion on 2050.

Result:

 The AI market size is expected to grow at 25.3% CAGR to reach around USD 241 billion by 2050.

Foresight Methodology



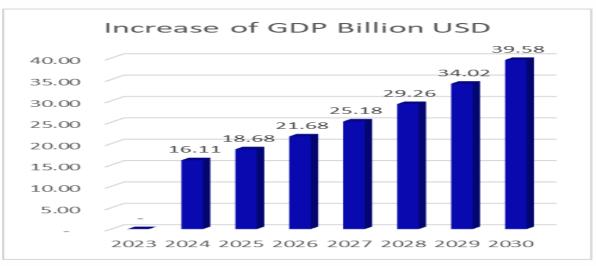
Data

- Share of DE in GDP (GASTAT)
- Share of technology in DE (IDC)
- Share of AI in technology market size (IDC)
- Prediction of DE and GDP (CGE MCIT)
- Share of TFP in GDP (CGE MCIT).
- Input output table (GASTAT 2021)

Model assumptions:

- 1. The share of Technology in the Digital Economy in 2023 is about 56%, with an expected increase to 60% by 2030 (based on MCIT's ICT programs and initiatives).
- The target for Al's share to the Technology market in 2030 is set to reach 5% (based on MCIT's ICT programs and initiatives).

Result



Assumptions

Increase in AI market growth 20%

Remark
Source: IOT 2021 Gastat
Assumption

	2023	2024	2025	2026	2027	2028	2029	2030
GDP Prediction Billion SR (Constant price 2010)	2,994.64	3,117.69	3,237.66	3,366.72	3,502.71	3,645.80	3,796.99	3,957.82
Digital Economy Prediction Billion SR	460.80	490.76	522.66	556.63	592.81	631.34	672.38	716.08
Share Tec. Of DE Billion SR	261.28	280.52	301.17	323.35	347.17	372.73	400.18	429.65
AI Share of Tec. Market Size (57% of Total Market Size)	2.32%	2.58%	2.88%	3.22%	3.59%	4.01%	4.48%	5.00%
TFP Base SCN	2.093	2.103	2.112	2.128	2.142	2.155	2.1670	2.180
TFP SCN Increase 20% of AI market size	2.093	2.113	2.125	2.142	2.158	2.172	2.186	2.202
GDP Prediction after AI market growth Billion SR (Constant price 2010)	2,994.64	3,133.80	3,256.34	3,388.40	3,527.90	3,675.06	3,831.00	3,997.39
Increase of GDP Billion SR	-	16.11	18.68	21.68	25.18	29.26	34.02	39.58

Impact of AI on Human Capital

Displacement Effect

- Automation replaces certain tasks previously performed by humans with machines.
- Leads to job losses (job destruction).

Productivity Effect

- Automation creates new jobs and tasks, increasing productivity.
- Enhances value for consumers, leading to higher demand and more employment.

Task-Effects Approach

- Analyzes the potential of tasks to be automated or improved by AI.
- Professions where a large proportion of tasks can be automated are vulnerable to Al replacement.
- Professions with a majority of non-automatable tasks have the potential to be improved, not replaced (e.g., managers vs. office workers).

Data and Assumptions

- Input output table (GASTAT 2021)
- 60% of jobs are highly vulnerable to AI (IMF study).
 - Half have high improvement potential (enhanced by AI).
 - Half face high automation potential (job replacement).
- 41% of work activities could be automated (Source: WEF Future of Jobs Report).
- Demand for new roles focusing on productivity enhancement and specialized skills.
- Estimated 24,000 new jobs to be created from AI initiatives between 2024–2030 (23% of total IT sector jobs).

Human Capital Results

Al's Impact on Employment in Saudi Arabia based on previous studies:

- Al Replacement Potential: 20.5% of jobs can be replaced by Al.
- Al Improvement Potential: 20.5% of jobs have the potential to be improved by Al.
- New Jobs Creation: Al will create approximately 23% new jobs.

Results (Using the Input-Output Model):

- Employment Multiplier in Al Sector: 0.84 workers per million riyals of spending.
- Expected Increase in Employment Multiplier 2.5%.
- Al is expected to have a positive effect on employment in Saudi Arabia.

Note:

Changes in the skill composition of the workforce can lead to shifts in employment structures and wage patterns, subsequently influencing other economic variables. This aspect may require detailed and separate analysis to understand the broader implications of these changes.



Recommendations

مقید - Restricted

Recommendations

Implement a Continuous Monitoring System

- Track Al performance, economic impact, and labor market shifts.
- Allow for dynamic adjustments to the AI strategy based on realtime data.

Regularly Update the Al Strategy

- Reflect emerging trends, technologies, and global developments.
- Ensure Saudi Arabia remains at the forefront of the digital economy.

Policy Implications

- Better allocation of budgets for AI strategies.
- Prioritization of training programs to equip the workforce with necessary skills.



Conclusion

Develop a Clear AI Roadmap

 Based on research measuring and forecasting the digital economy's impact on GDP and human capital.

Identify Global Best Practices

- Compared Saudi Arabia's AI efforts with international standards.
- Highlighted areas needing improvement.

Economic Impact of expanding AI applications

- Significant increase in productivity.
- Support for economic diversification.

Assess Al's Impact on the Labor Market

- Estimated job creation through various initiatives and policies
- Aligned workforce development with the needs of an Al-driven economy.

Final Thoughts

- By adopting global benchmarks and focusing on Al's economic and labor impacts, Saudi Arabia can:
 - Boost GDP
 - Create jobs

